# **2021 Annual Implementation Plan**

for improving student outcomes

Melbourne High School (8025)



Submitted for review by Tony Mordini (School Principal) on 23 March, 2021. Endorsed by Coralee Pratt (Senior Education Improvement Leader) on 13 April, 2021. Endorsed by School Council President, Henry McLaughlin on 1 April, 2021

# **Self-evaluation Summary - 2021**

	FISO Improvement Model Dimensions The 6 High-impact Improvement Initiatives are highlighted below in red.	Self-evaluation Level	
i pi	Building practice excellence	Evolving moving towards Embedding	
ල ක <mark>ු</mark> ව	Curriculum planning and assessment	Evolving moving towards Embedding	
Excellence teaching ar learning	Evidence-based high-impact teaching strategies	Evolving moving towards Embedding	
######################################	Evaluating impact on learning	Evolving	
_	Building leadership teams	Evolving moving towards Embedding	
sional	Instructional and shared leadership	Evolving moving towards Embedding	
Professiona leadership	Strategic resource management	Evolving	
<u> </u>	Vision, values and culture	Embedding	

ıte	Empowering students and building school pride	Embedding moving towards Excelling
climate	Setting expectations and promoting inclusion	Evolving
Positive of for lear	Health and wellbeing	Embedding
Po	Intellectual engagement and self-awareness	Evolving moving towards Embedding

Ë	Building communities	Evolving moving towards Embedding
nunity ment ning	Global citizenship	Embedding moving towards Excelling
Comm gagel learr	Networks with schools, services and agencies	Evolving moving towards Embedding
en	Parents and carers as partners	Evolving moving towards Embedding

Enter your reflective comments	The Attitudes to School Survey 2020 provides some useful insights into an area that the school can target, namely goal setting. Overall the Learner Characteristic - Self-regulation is high (78%), however, goal setting was only 65%. Student responses also rated teacher concern at 50% and differentiated learning challenge at 60% providing clear indicators of areas for improvement in pedagogical practice and wellbeing strategies.
Considerations for 20211	There is a need to work on further improvement and consistency in pedagogical practice and to give greater focus to student engagement agency and voice.
Documents that support this plan	ATSS Students Report 2020 (0.03 MB) Parents Opinion Survey Report.xlsx (0.02 MB) School Staff Survey - Summary of Module Component Means.pdf (0.37 MB)

## **SSP Goals Targets and KIS**

Goal 1	To develop all students as 21st century learners
Target 1.1	By 2022, the percentages of positive responses in the MHS Graduate Tracking survey will increase (from 75% to85%)
Target 1.2	By 2022 the pecentage of positive responses in the Staff Survey Teaching and Learning - Practice improvement domain will increase (from 46% to 55%)
Target 1.3	By 2022, the percentages of positive responses in the parent survey in the Student Cognitive development - Effective teaching domain will increase (from 66% to 75%)
Key Improvement Strategy 1.a Curriculum planning and assessment	Deliver the Melbourne High School statement of purpose outcomes through a combined curriculum and co-curricular program (CPA)
Key Improvement Strategy 1.b Building practice excellence	Develop a consistent and effective whole-school learning environment, culture and pedagogy (BPE)
Key Improvement Strategy 1.c Empowering students and building school pride	Build agency for all students (ES)
Goal 2	To strengthen wellbeing for all students

Target 2.1	By 2022 the percentage of positive responses for Years 9-12 in the AtSS Teacher-student relations- Teacher concern domain will increase (from 46% to 65%)
Target 2.2	By 2020 the percentage of positive responses for Year 9-12 in the AtSS for the Learner Characteristics- Resilience domain will increase (from 72% to 80%)
Target 2.3	By 2022, the percentages of positive responses in the parent survey for student development - Confidence - Resiliency skills domain will increase (from 77% to 80%)
Key Improvement Strategy 2.a Health and wellbeing	Strengthen whole-school strategies for health and wellbeing for the school community (HW)
Key Improvement Strategy 2.b Health and wellbeing	Strengthen resilience for all members of the school community (HW)
Key Improvement Strategy 2.c Empowering students and building school pride	Build agency for all students (ES)
Goal 3	To strengthen engagement for all students
Target 3.1	By 2022 the percentages of positive responses for years 9-12 in the AtSS Effective teaching practice- Diffentiated domain will increase (from 56% to

Target 3.2	By 2022 the pecentage of positive responses for years 9-12 in the Atss Learner Characteristic- Self and goal setting domain will increase (from 57% to 70%)
Target 3.3	By 2022 the percentage of positive responses for the Parent Opinion Survey - Student Development domain - Student agency and voice will increase (from 77% to 80%)
Key Improvement Strategy 3.a Empowering students and building school pride	Develop students as active and empowered learners (ES)
Key Improvement Strategy 3.b Building practice excellence	Develop a consistent and effective whole-school learning environment, culture and pedagogy (BPE)
Key Improvement Strategy 3.c Empowering students and building school pride	Build agency for all students (ES)

#### **Select Annual Goals and KIS**

Four Year Strategic Goals	Is this selected for focus this year?	Four Year Strategic Targets	12 Month Target  The 12 month target is an incremental step towards meeting the 4-year target, using the same data set.
To develop all students as 21st century learners	Yes	By 2022, the percentages of positive responses in the MHS Graduate Tracking survey will increase (from 75% to 85%)	By the end of 2021, the percentages of positive responses in the MHS Graduate Tracking survey will increase (from 79% to 82%)
		By 2022 the pecentage of positive responses in the Staff Survey Teaching and Learning - Practice improvement domain will increase (from 46% to 55%)	By 2022 the percentage of positive responses in the Staff Survey Teaching and Learning - Practice improvement domain will increase (from 51% to 60%)
		By 2022, the percentages of positive responses in the parent survey in the Student Cognitive development - Effective teaching domain will increase (from 66% to 75%)	By 2021, the percentages of positive responses in the parent survey in the Student Cognitive development - Effective teaching domain will increase (from 67% to 70%)
To strengthen wellbeing for all students	Yes	By 2022 the percentage of positive responses for Years 9-12 in the AtSS Teacher-student relations- Teacher concern domain will increase (from 46% to 65%)	By the end of 2021 the percentage of positive responses for Years 9-12 in the AtSS Teacher-student relations-Teacher concern domain will increase (from 50% to 60%)

		By 2020 the percentage of positive responses for Year 9-12 in the AtSS for the Learner Characteristics- Resilience domain will increase (from 72% to 80%)	By end of 2021 the percentage of positive responses for Year 9-12 in the AtSS for the Learner Characteristics-Resilience domain will increase (from 77% to 80%)
		By 2022, the percentages of positive responses in the parent survey for student development - Confidence - Resiliency skills domain will increase (from 77% to 80%)	By 2021, the percentages of positive responses in the parent survey for student development - Confidence - Resiliency skills domain will increase (from 76% to 78%)
To strengthen engagement for all students	Yes	By 2022 the percentages of positive responses for years 9-12 in the AtSS Effective teaching practice- Diffentiated learning challenge domain will increase (from 56% to 65)	By end of 2021 the percentages of positive responses for years 9-12 in the AtSS Effective teaching practice-Differentiated learning challenge domain will increase (from 60% to 65%)
		By 2022 the pecentage of positive responses for years 9-12 in the Atss Learner Characteristic- Self regulation and goal setting domain will increase (from 57% to 70%)	This goal has been exceeded . New goal - By end of 2021 self- regulation and goal setting domain will increase from 78% to 80%
		By 2022 the percentage of positive responses for the Parent Opinion Survey - Student Development domain - Student agency and voice will increase (from 77% to 80%)	By 2021 the percentage of positive responses for the Parent Opinion Survey - Student Development domain - Student agency and voice will increase (from 79%

	to 80%)

Goal 1	To develop all students as 21st century learners		
12 Month Target 1.1	ncrease (from 79% to82%)		
12 Month Target 1.2	Practice improvement domain will		
12 Month Target 1.3  By 2021, the percentages of positive responses in the parent survey in the Student Cognitive development - Effective domain will increase (from 67% to 70%)			
Key Improvement Strategies		Is this KIS selected for focus this year?	
KIS 1 Curriculum planning and assessment	Deliver the Melbourne High School statement of purpose outcomes through a combined curriculum and co-curricular program (CPA)	No	
KIS 2 Building practice excellence	Develop a consistent and effective whole-school learning environment, culture and pedagogy (BPE)	Yes	
KIS 3 Empowering students and building school pride	Build agency for all students (ES)	Yes	

Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	School self-evaluation and review of performance against AIP targets suggests that a conconsistent pedagogy is the essential focus for improvement	tinuous focus upon effective and	
Goal 2	To strengthen wellbeing for all students		
12 Month Target 2.1	By end of 2021 the percentage of positive responses for Years 9-12 in the AtSS Teacher-s will increase (from 50% to 60%)	student relations- Teacher concern dom	
12 Month Target 2.2	By end of 2021 the percentage of positive responses for Year 9-12 in the AtSS for the Learner Characteristics- Resilience domain wi increase (from 77% to 80%)		
12 Month Target 2.3	By 2021, the percentages of positive responses in the parent survey for student development - Confidence - Resiliency skills domain will increase (from 76% to 78%)		
Key Improvement Strategies		Is this KIS selected for focus this year?	
KIS 1 Health and wellbeing	Strengthen whole-school strategies for health and wellbeing for the school community (HW)	Yes	
KIS 2 Health and wellbeing	Strengthen resilience for all members of the school community (HW)	Yes	
KIS 3 Empowering students and building school pride	Build agency for all students (ES)	Yes	

Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	School self-evaluation and review of performance against AIP targets suggests that a whole and resilience will be the most effective KIS	e school focus on student wellbeing			
Goal 3	To strengthen engagement for all students				
12 Month Target 3.1	By end of 2021 the percentages of positive responses for years 9-12 in the AtSS Effective to challenge domain will increase (from <b>60 to 65%)</b>	eaching practice- Differentiated learning			
12 Month Target 3.2	This goal has been exceeded. New Goal - By end of 2021 Self-regulation and goal setting domain will increase from 78% to 80%)				
12 Month Target 3.3	By 2021 the percentage of positive responses for the Parent Opinion Survey - Student Development domain - Student agency and voice will increase (from 79% to 80%)				
Key Improvement Strategies		Is this KIS selected for focus this year?			
KIS 1 Empowering students and building school pride	Develop students as active and empowered learners (ES)	Yes			
KIS 2 Building practice excellence	Develop a consistent and effective whole-school learning environment, culture and pedagogy (BPE)	Yes			
KIS 3 Empowering students and building school pride	Build agency for all students (ES)	Yes			

Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.

School self-evaluation and review of performance against AIP targets suggests that a whole school focus on student agency and voice will be the most effective KIS

## **Define Actions, Outcomes and Activities**

Goal 1	To develop all students as 21st ce	To develop all students as 21st century learners					
12 Month Target 1.1	By 2021, the percentages of posit	tive responses in the MHS Graduate	e Tracking survey	will increase (from 79%	6 to82%)		
12 Month Target 1.2	By 2022 the percentage of positive increase (from 51% to 53%)	By 2022 the percentage of positive responses in the Staff Survey Teaching and Learning - Practice improvement domain will increase (from 51% to 53%)					
12 Month Target 1.3		By 2021, the percentages of positive responses in the parent survey in the Student Cognitive development - Effective teaching domain will increase (from 67% to 70%)					
KIS 1 Building practice excellence	Develop a consistent and effective	e whole-school learning environmen	nt, culture and peo	dagogy (BPE)			
Actions	Focus upon building the capacity	of faculty leaders as practice improv	vement leaders a	nd effective leaders of p	professional teams		
Outcomes	Greater consistency of teaching p	practice and improved leadership of	teaching practice				
Success Indicators	mean	ectiveness survey to identify areas for domains identified at 12 months targ	•		gainst a whole school		
Activities and Milestones		Who	Is this a PL Priority	When	Budget		
The school will work with internal expertise and external providers to co-design and deliver a suite of professional development programs for all Faculty leaders		<ul><li>✓ Assistant Principal</li><li>✓ Curriculum Co-ordinator (s)</li><li>✓ KLA Leader</li></ul>	☑ PLP Priority	from: Term 1 to: Term 4	\$7,000.00  ☐ Equity funding will be used (5K)		

		☑ Staff Development Coordinator			
Each Faculty will utilise a team effectiveness survey to identify targets for improvement and use the data to inform the development of actions and improvement plans		✓ Assistant Principal ✓ Curriculum Co-ordinator (s) ✓ KLA Leader ✓ Staff Development Coordinator	☑ PLP Priority	from: Term 2 to: Term 2	\$12,000.00  □ Equity funding will be used
Faculty Coordinators will be supported by Learning Specialists to implement action plans		✓ Assistant Principal ✓ Curriculum Co-ordinator (s) ✓ KLA Leader ✓ Learning Specialist(s) ✓ Staff Development Coordinator	☑ PLP Priority	from: Term 2 to: Term 4	\$3,000.00  □ Equity funding will be used
Goal 2	To strengthen wellbeing for all st	cudents			
12 Month Target 2.1	By 2021 the percentage of positive responses for Years 9-12 in the AtSS Teacher-student relations- Teacher concern domain will increase (from 50% to 60%)				
12 Month Target 2.2	By 2021 the percentage of positive responses for Year 9-12 in the AtSS for the Learner Characteristics- Resilience domain will increase (from 77% to 80%)				silience domain will
12 Month Target 2.3	By 2021, the percentages of pos will increase (from 76% to 78%)	itive responses in the parent survey	for student deve	lopment - Confidence -	- Resiliency skills domain

KIS 1 Health and wellbeing	Strengthen whole-school strategi	Strengthen whole-school strategies for health and wellbeing for the school community (HW)						
Actions	The School community will resea wellbeing.	arch and deploy additional programs	s and resources to	o enhance student	engagement, connectedness a			
Outcomes	Greater peer connection between Improved indicators of student we							
Success Indicators		dent Attitude to Schools and Parent strategies indicates improvements i						
Activities and Milestones		Who	Is this a PL Priority	When	Budget			
Through community consultation programs and structures to enhance connectedness and wellbeing.		<ul><li>✓ Leadership Team</li><li>✓ Student Wellbeing Coordinator</li><li>✓ Year Level Co-ordinator(s)</li></ul>	□ PLP Priority	from: Term 1 to: Term 4	\$3,000.00  Z Equity funding will be used			
Community forums and surveys will be undertaken to evaluate support for the proposed model		☑ All Staff	☑ PLP Priority	from: Term 2 to: Term 2	\$1,000.00  ✓ Equity funding will be used			
Planning for the implementation undertaken	n of the new model for 2020 will be	<ul><li>✓ Leadership Team</li><li>✓ Student Wellbeing Coordinator</li><li>✓ Year Level Co-ordinator(s)</li></ul>	□ PLP Priority	from: Term 3 to: Term 4	\$0.00  Equity funding will be used			

Student resilience and Self-effica will be developed and procured	acy programs and resources	✓ Assistant Principal ✓ Curriculum Co-ordinator (s) ✓ Wellbeing Team	☑ PLP Priority	from: Term 1 to: Term 3	\$11,000.00  ☑ Equity funding will be used		
Goal 3	To strengthen engagement for a	Il students		J			
12 Month Target 3.1		By 2021 the percentages of positive responses for years 9-12 in the AtSS Effective teaching practice- Differentiated learning challenge domain will increase (from 55% to 58%)					
12 Month Target 3.2	This goal has been exceeded	This goal has been exceeded					
12 Month Target 3.3		By 2021 the percentage of positive responses for the Parent Opinion Survey - Student Development domain - Student agency and voice will increase (from 79% to 80%)					
KIS 1 Empowering students and building school pride	Build agency for all students (ES	3)					
Actions	A new Student Voice and Leade A Student - Staff feedback progr	rship structure will be designed and cam will be developed	developed				
Outcomes		Higher levels of student engagement, agency and voice Positive engagement between students and teachers regarding effective teaching practice					
Success Indicators		The Student and Parent survey domains identified in the 12 month targets Feedback surveys from the Student - Staff feedback program					
Activities and Milestones		Who	Is this a PL Priority	When	Budget		

Student Voice and Leadership structures will be enhanced to align with Student Engagement and Wellbeing model	<ul><li>✓ Assistant Principal</li><li>✓ Student Leadership</li><li>Coordinator</li></ul>	□ PLP Priority	from: Term 1 to: Term 3	\$2,000.00  ✓ Equity funding will be used
Programs will be developed and facilitate Student to Staff feedback initiatives	<ul><li>✓ Assistant Principal</li><li>✓ Staff Development</li><li>Coordinator</li></ul>	☑ PLP Priority	from: Term 2 to: Term 4	\$1,000.00  Equity funding will be used

#### **Equity Funding Planner**

#### **Equity Spending Totals**

Category	Total proposed budget (\$)	Spend (\$)
Equity funding associated with Activities and Milestones	\$22,000.00	\$22,000.00
Additional Equity funding	\$43,500.00	\$43,500.00
Grand Total	\$65,500.00	\$65,500.00

#### **Activities and Milestones**

Activities and Milestones	When	Category	Total proposed budget (\$)	Equity Spend (\$)
The school will work with a external provider to design and deliver a professional development program for all Faculty leaders	from: Term 1 to: Term 2	<ul><li>✓ Professional development (excluding CRT costs and new FTE)</li><li>✓ Support services</li></ul>	\$7,000.00	\$7,000.00
A student resilience and Self-efficacy model will be developed	from: Term 1 to: Term 3	☑ School-based staffing ☑ Teaching and learning programs and resources	\$15,000.00	\$15,000.00
Totals	\$22,000.00	\$22,000.00		

#### Additional Equity spend

Outline here any additional Equity spend for 2020	When	Category	Total proposed budget (\$)	Equity Spend (\$)
Employ a 0.6 EFT ES3 Student Wellbeing Officer	from: Term 1	☑ School-based staffing	\$43,500.00	\$43,500.00

	to: Term 4		
Totals		\$43,500.00	\$43,500.00

## **Professional Learning and Development Plan**

Professional Learning Priority	Who	When	Key Professional Learning Strategies	Organisational Structure	Expertise Accessed	Where
The school will work with a external provider to design and deliver a professional development program for all Faculty leaders	✓ Assistant Principal ✓ Curriculum Co-ordinator (s) ✓ KLA Leader ✓ Staff Development Coordinator	from: Term 1 to: Term 2	✓ Planning ✓ Collaborative Inquiry/Action Research team ✓ Peer observation including feedback and reflection	<ul> <li>✓ Formal School Meeting / Internal Professional Learning Sessions</li> <li>✓ Timetabled Planning Day</li> <li>✓ Communities of Practice</li> </ul>	✓ Internal staff ✓ Bastow program/course ✓ External consultants	☑ On-site
Each Faculty will utilise a team effectiveness survey to identify targets for improvement and an action plan	✓ Assistant Principal ✓ Curriculum Co-ordinator (s) ✓ KLA Leader ✓ Staff Development Coordinator	from: Term 2 to: Term 2	✓ Collaborative Inquiry/Action Research team ✓ Peer observation including feedback and reflection ✓ Formalised PLC/PLTs	<ul> <li>✓ Formal School Meeting / Internal Professional Learning Sessions</li> <li>✓ Communities of Practice</li> </ul>	✓ Learning Specialist ✓ Practice Principles for Excellence in Teaching and Learning ✓ Pedagogical Model	☑ On-site

Faculty Coordinators will be supported by Learning Specialists to implement action plans	✓ Assistant Principal ✓ Curriculum Co-ordinator (s) ✓ KLA Leader ✓ Learning Specialist(s) ✓ Staff Development Coordinator	from: Term 2 to: Term 4	✓ Collaborative Inquiry/Action Research team ✓ Peer observation including feedback and reflection ✓ Formalised PLC/PLTs	✓ Formal School Meeting / Internal Professional Learning Sessions ✓ Communities of Practice	✓ Learning Specialist ✓ Practice Principles for Excellence in Teaching and Learning ✓ Pedagogical Model	☑ On-site
Community forums and surveys will be undertaken to evaluate support for the proposed model	☑ All Staff	from: Term 2 to: Term 2	✓ Collaborative Inquiry/Action Research team ✓ Curriculum development ✓ Student voice, including input and feedback	<ul> <li>✓ Whole School Pupil</li> <li>Free Day and / or</li> <li>✓ Formal School Meeting /</li> <li>Internal Professional</li> <li>Learning Sessions</li> </ul>	☑ Internal staff	☑ On-site
A student resilience and Self- efficacy model will be developed	✓ Assistant Principal ✓ Curriculum Co-ordinator (s) ✓ Wellbeing Team	from: Term 1 to: Term 3	✓ Collaborative Inquiry/Action Research team ✓ Formalised PLC/PLTs ✓ Student voice, including input and feedback	✓ Whole School Pupil Free Day and / or ✓ Formal School Meeting / Internal Professional Learning Sessions	☑ Internal and external staff	☑ On-site

A program or process will be trialled and implemented as a Student to Staff feedback program  ☐ Assistant Principal ☐ Term 2 including reflection ☐ Staff Development Coordinator ☐ Development Coordinator ☐ Peer Gincluding reflection ☐ Stude input and ☐ Imput and ☐ Impu	✓ Internal staff and external consultants  org /
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